Consolidated Financial Results for the Three Months Ended September 30,2020 [Japanese GAAP]



December 14, 2020

Company name: Nippon Koei Co., Ltd. Stock exchange listing: Tokyo Stock Exchange

Code number: 1954

URL: https://www.n-koei.co.jp/english/

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Scheduled date of filing quarterly securities report: December 14, 2020

Scheduled date of commencing dividend payments: -

Availability of supplementary briefing material on quarterly financial results: Yes

Schedule of quarterly financial results briefing session: None

(Amounts of less than one million ven are rounded down.)

1. Consolidated Financial Results for the Three months Ended September 30,2020 (July 1, 2020 to September 30, 2020)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.) Net income attributable Net sales Operating income Ordinary income to owners of parent Three months ended Million ven % Million ven Million ven Million ven (1,090)September 30, 2020 20,690 (16.9)(1,436)(1,168)24,894 September 30, 2019 40.4 (1,176)(935)(638)

(Note) Comprehensive income: Three months ended September 30, 2020: \(\bar{4}(905)\) million [- \%] Three months ended September 30, 2019: \(\bar{4}(1,109)\) million [- \%]

| | Net income per share | Diluted net income per share |
|--------------------|----------------------|------------------------------|
| Three months ended | Yen | Yen |
| September 30, 2020 | (77.43) | - |
| September 30, 2019 | (41.52) | - |

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio |
|--------------------|--------------|-------------|--------------|
| As of | Million yen | Million yen | % |
| September 30, 2020 | 139,658 | 57,520 | 40.3 |
| June 30, 2020 | 130,215 | 59,470 | 44.7 |

(Reference) Equity: As of September 30, 2020 : ¥56,272 million As of June 30, 2020 : ¥58,245 million

2. Dividends

| 2. Dividends | | | | | | | | |
|---------------------------------------------|-------------|------------------|-------------|----------|-------|--|--|--|
| | | Annual dividends | | | | | | |
| | 1st | 2nd | 3rd | Year-end | Total | | | |
| | quarter-end | quarter-end | quarter-end | rear-end | Total | | | |
| | Yen | Yen | Yen | Yen | Yen | | | |
| Fiscal year ended June 30, 2020 | - | - | - | 75.00 | 75.00 | | | |
| Fiscal year ending June 30, 2021 | - | | | | | | | |
| Fiscal year ending June 30, 2021 (Forecast) | | - | - | 75.00 | 75.00 | | | |

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending June 30, 2021 (July 1, 2020 to June 30, 2021)

(% indicates changes from the previous corresponding period.)

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|---|--------------------|-------------|----------|------------------|--------|----------------------------------|--------|---------------------------------------------|--------|----------------------|
| | | Net sale | S | Operating income | | Operating income Ordinary income | | Net income attributable to owners of parent | | Net income per share |
| | [Japanese GAAP] | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| | Full year | 102,600 | (8.6) | 1,500 | (67.3) | 2,100 | (54.4) | 500 | (81.7) | 33.13 |

| | Revenue | e | Operating income | | Income before Tax | | Income attributable to owners of parent | | Basic earnings per share |
|-----------|-------------|---|------------------|---|-------------------|---|-----------------------------------------|---|-----------------------------|
| [IFRS] | Million yen | % | Million ven % | | Million ven | % | Million yen | % | Yen |
| Full year | 102,600 | - | 3,000 | - | 2,900 | - | 1,200 | - | 79.51 |

- (Note) 1. Revision to the financial results forecast announced most recently: None
 - 2. Given the growing repercussions of the novel coronavirus (COVID-19), this forecast was developed on the assumption that the repercussions will continue until the end of the fiscal year ending June 2021. Since the forecast may change significantly depending on when the COVID-19 is contained and other variables, the Company will disclose revised forecasts as soon as possible if any revisions become necessary based on its performance outlook.
 - 3. The Company has decided to voluntarily apply International Financial Reporting Standards (IFRS) from the year-end of fiscal year ending June 30, 2021. Accordingly, in addition to the consolidated financial results forecast based on Japanese GAAP, the Company discloses financial estimates based on IFRS. The percentage change from the fiscal year ended June 30, 2020, for which the Japanese GAAP was applied, is not shown in the above table.

* Notes:

- (1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): None
- (2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (4) Total number of issued shares (common stock)
 - 1) Total number of issued shares at the end of the period (including treasury stock)

As of September 30, 2020 : 15,933,058 shares As of June 30, 2020 : 15,933,058 shares

2) Total number of treasury stock at the end of the period

As of September 30, 2020 : 820,818 shares As of June 30, 2020 : 861,023 shares

3) Average number of shares during the period

Three months ended September 30,2020 : 15,092,490 shares Three months ended September 30,2019 : 15,382,360 shares

- * These consolidated financial results are not subject to quarterly audit procedures by certified public accountants or audit firms.
- * Explanation of the proper use of financial results forecast and other notes (Caution regarding forward-looking statements)

The earnings forecasts and other forward-looking statements disclosed herein are based on information available to the Company as of the date of publication of this document and certain assumptions deemed reasonable. Actual results, etc. may differ significantly due to a wide range of factors.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Operating Results

During the three months ended September 30, 2020 (July 1, 2020 to September 30, 2020), the Japanese economy remained in a difficult position due to COVID-19. However, in the process of implementing measures to prevent the spread of infections while raising the level of socioeconomic activities, the trend toward economic recovery is expected to continue. Similarly, as for overseas economies, the trend toward economic recovery is expected to continue as economic activities resume gradually, but we need to closely monitor the trend of COVID-19 and the impact of fluctuations in financial and capital markets.

With regard to the business environment surrounding Nippon Koei Co., Ltd. (the "Company") and its subsidiaries (together, the "Group"), the Domestic Consulting Business is expected to remain strong since the Japanese government's budget for public works projects in fiscal year 2020 is expected to maintain at the same level as the previous fiscal year. On the other hand, the future of the International Consulting Business is uncertain due to the travel restrictions accompanying the spread of COVID-19, although it is expected that the Japanese government will continue with its high-quality infrastructure system export strategy. In the Power Engineering Business, new business opportunities and competition are expected to arise as a result of the reform of the electric power system, while the severe business environment is expected to continue as customers continue to request cost reductions when upgrading existing electric power facilities. In the Urban & Spatial Development Business, while the impact of Brexit on demand for architectural design in the U.K. is a continuing concern, demand for infrastructure development is expected to increase as urbanization progresses in Asian countries. In the Energy Business, demand for renewable energy is expected to grow as the world shifts to development of low-carbonization and energy resource decentralization.

Under these circumstances, based on the Medium-Term Management Plan "NK-Innovation 2021" (from July 2018 to June 2021), with the fundamental principles of "Continue evolution into global consulting and engineering firm," the Group tackled the five business strategies of "Enhancement of operating system for Railways Business," "Overseas expansion of Urban & Spatial Development Business," "Establishment of Energy Business," "Creation of businesses and overseas expansion of Consulting Business," and "Product development and overseas expansion of Power Engineering Business." Moreover, as group-wide measures to realize these goals, the Group actively advanced "Establishment of one-stop marketing system," "Investment in technologies and human resources," and "Enhancement of group governance."

On the other hand, the Group is taking steps to prevent COVID-19 with an active defense system to protect the lives and health of employees and their families and to minimize the impact on customers. Our internal policy is to promote telework and other work style reforms, developing relevant infrastructure and various rules, and achieving a work-life balance and improving productivity. We are taking measures to secure sufficient cash reserves in order to prepare for uncertainty in business activities, such as long-term borrowing of funds and increasing working capital line of credit and commitment lines. However, some businesses have been affected by the spread of COVID-19.

As a result, the Group ended the three months of the current fiscal year with orders received having decreased 8.8% year on year to \$26,965 million. Net sales decreased 16.9% year on year to \$20,690 million, operating loss decreased 7.3% year on year to \$1,090 million, ordinary loss increased 53.4% year on year to \$1,436 million, and loss attributable to owners of parent increased 83.0% year on year to \$1,168 million.

Net sales for the three months ended September 30, 2020 were \(\frac{2}{2}\),690 million, an achievement rate of 20.2% against the net sales forecast of \(\frac{2}{102}\),600 million for the fiscal year ending June 30, 2021 (three months ended September 30, 2019: 19.5%). This is due to the fact that, as the Group's business structure, a large proportion of operations is progressing in the second half of the fiscal year and there are seasonal fluctuations in the recording of net sales. On the other hand, because expenses such as selling, general and administrative expenses were generated fairly evenly throughout the year, the Group recorded an operating loss, an ordinary loss and loss attributable to owners of parent for the three months ended September 30, 2020.

Business results for each segment are as follows:

[Domestic Consulting]

As for the Domestic Consulting Business, we worked thoroughly to manage costs related to indirect operations, while promoting the assignment of human resources engaged in the International Consulting Business to work within Japan and receiving orders jointly. At the same time, we worked to support the promotion of the global strategy through collaboration with the International Consulting Business and the R&D Center, and to develop new businesses by utilizing management knowhow, as the core, to improve the value of infrastructure.

As a result, net sales decreased 17.3% year on year to ¥8,330 million, while orders received increased 16.5% year on year to ¥16,564 million. Operating loss decreased 43.1% year on year to ¥501 million and ordinary loss increased 12.5% year on year to ¥992 million.

[International Consulting]

In the International Consulting Business, we worked on acquiring and developing human resources, mainly in the railways business, while enhancing project management capabilities to strengthen the operating system and practicing strict management of profit, risks, and safety. However, there were travel restrictions and delays in operations due to the spread of COVID-19.

As a result, orders received decreased 41.4% year on year to ¥3,648 million, net sales decreased 31.0% year on year to ¥4,321 million, operating income decreased 73.8% year on year to ¥8 million and ordinary loss was ¥74 million (compared to the ordinary income of ¥12 million in the same period last year).

[Power Engineering]

In the Power Engineering Business, we expanded the mechanical and electrical consulting business into new areas including traffic and transportation, as well as maintenance and management in view of global development, and strengthened group-wide cooperation. We also made efforts to increase price competitiveness with rigorous cost reductions and enhance the sales force. However, there were delays in operations due to the spread of COVID-19.

As a result, net sales decreased 5.6% year on year to \(\frac{\pmathbf{x}}{3},177\) million, while orders received increased 2.6% year on year to \(\frac{\pmathbf{x}}{3},769\) million. Operating loss was \(\frac{\pmathbf{x}}{132}\) million due to mainly the provision for loss on construction contracts of \(\frac{\pmathbf{x}}{118}\) million resulting from budget overruns for the vertical water turbine projects (compared to the operating income of \(\frac{\pmathbf{x}}{34}\) million in the same period last year). Ordinary loss was \(\frac{\pmathbf{x}}{150}\) million (compared to the ordinary income of \(\frac{\pmathbf{x}}{17}\) million in the same period last year).

[Urban & Spatial Development]

In the Urban & Spatial Development Business, we responded to changes in the U.K. market and expanded our business in the Commonwealth markets, centering on Canada, while making efforts to expand our business in the Asian market through Group-wide collaboration by Singapore Representative Office. However, we received smaller orders and there were delays in contracting procedures due to the spread of COVID-19.

As a result, orders received decreased 46.0% year on year to ¥2,910 million, and net sales increased 0.2% year on year to ¥4,494 million. However, operating income decreased 36.4% year on year to ¥198 million, and ordinary income decreased 58.2% year on year to ¥131 million.

[Energy Business]

In Energy Business, we worked to improve earnings from the power generation business such as renewable energy, formulate new projects, including PFI (Private Finance Initiative) business that utilize private funds, and promote the energy management business mainly in Europe.

As a result, orders received increased 8.9% year on year to ¥34 million, and net sales decreased 54.6% year on year to ¥188 million. However, operating loss decreased 25.3% year on year to ¥72 million, and ordinary income was ¥165 million mainly due to share of income of entities accounted for using equity method (compared to the ordinary loss of ¥87 million in the same period last year).

[Real Estate Leasing]

In the Real Estate Leasing Business, net sales increased 29.6% year on year to ¥140 million. Operating income increased 17.6% year on year to ¥120 million and ordinary income increased 18.0% year on year to ¥121 million.

(2) Explanation of Financial Position

Total assets as of the end of the first quarter of the fiscal year ending June 30, 2021, amounted to ¥139,658 million, an increase of ¥9,442 million from the end of the previous fiscal year.

In the Assets section, current assets were \(\frac{\pmathbf{7}}{1,189}\) million, an increase of \(\frac{\pmathbf{9}}{9,774}\) million from the end of the previous fiscal year. This was mainly due to a \(\frac{\pmathbf{4}}{6,403}\) million increase in cash and deposits and a \(\frac{\pmathbf{3}}{3,066}\) million increase in notes and accounts receivable-trade.

Non-current assets were ¥68,468 million, a decrease of ¥331 million from the end of the previous fiscal year. This was mainly due to a ¥387 million decrease in leasehold and guarantee deposits included in other items of investments and other assets as a result of leaving the Kudan Office.

In the Liabilities section, current liabilities were ¥46,453 million, an increase of ¥953 million from the end of the previous fiscal year. This was mainly due to a ¥2,959 million increase in current portion of long-term loans payable and a ¥1,426 million increase in provision for bonuses while a ¥1,580 million decrease in notes and accounts payable-trade, a ¥1,000 million decrease of in short-term loans payable, and a ¥874 million decrease in income taxes payable.

Non-current liabilities were ¥35,684 million, an increase of ¥10,439 million from the end of the previous fiscal year. This was mainly due to a ¥11,090 million increase in long-term loans payable.

Net assets were ¥57,520 million, a decrease of ¥1,950 million from the end of the previous fiscal year. This was mainly due to a ¥2,184 million decrease in shareholders' equity caused by a decrease in retained earnings, while a ¥211 million increase in accumulated other comprehensive income.

As a result, the shareholders' equity ratio decreased 4.4 percentage points from the end of the previous fiscal year to 40.3%.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

The consolidated financial results forecast for the fiscal year ending June 30, 2021 have not changed from the forecast announced in the Consolidated Financial Results for the Fiscal Year Ended June 30, 2020 dated August 31, 2020.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheets

| | | (Millions of yen) |
|---------------------------------------|---------------------|-------------------------|
| | As of June 30, 2020 | As of Setember 30, 2020 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 16,003 | 22,406 |
| Notes and accounts receivable - trade | 39,047 | 42,114 |
| Work in process | 1,725 | 2,278 |
| Other | 4,947 | 4,730 |
| Allowance for doubtful accounts | (308) | (339) |
| Total current assets | 61,415 | 71,189 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 15,565 | 15,527 |
| Land | 16,108 | 16,103 |
| Other, net | 9,082 | 8,825 |
| Total property, plant and equipment | 40,756 | 40,456 |
| Intangible assets | | |
| Goodwill | 7,398 | 7,450 |
| Other | 4,734 | 4,720 |
| Total intangible assets | 12,132 | 12,170 |
| Investments and other assets | | |
| Other | 16,068 | 15,998 |
| Allowance for doubtful accounts | (157) | (157) |
| Total investments and other assets | 15,910 | 15,840 |
| Total non-current assets | 68,800 | 68,468 |
| Total assets | 130,215 | 139,658 |

| | | (Millions of yell) |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| | As of June 30, 2020 | As of Setember 30, 2020 |
| ies | | |
| nt liabilities | | |
| es and accounts payable - trade | 5,724 | 4,144 |
| ort-term loans payable | 13,000 | 12,000 |
| rent portion of long-term loans payable | 2,780 | 5,740 |
| ome taxes payable | 1,266 | 391 |
| vances received | 8,009 | 9,138 |
| vision for bonuses | 2,201 | 3,627 |
| vision for directors' bonuses | 52 | 52 |
| vision for loss on construction contracts | 496 | 576 |
| vision for compensation | - | 485 |
| vision for business restructuring | 93 | 21 |
| er | 11,876 | 10,275 |
| al current liabilities | 45,500 | 46,453 |
| current liabilities | | |
| ng-term loans payable | 14,922 | 26,013 |
| vision for directors' retirement benefits | 17 | 17 |
| vision for environmental measures | 34 | 34 |
| bility for retirement benefits | 3,814 | 3,852 |
| er | 6,456 | 5,766 |
| al non-current liabilities | 25,245 | 35,684 |
| liabilities | 70,745 | 82,137 |
| ets | | |
| holders' equity | | |
| oital stock | 7,458 | 7,458 |
| oital surplus | 6,509 | 6,509 |
| ained earnings | 49,207 | 46,901 |
| asury shares | (2,415) | (2,293) |
| al shareholders' equity | 60,760 | 58,576 |
| nulated other comprehensive income | | |
| uation difference on available-for-sale securities | 298 | 253 |
| eign currency translation adjustments | (3,486) | (3,245) |
| neasurements of defined benefit plans | 672 | 688 |
| al accumulated other comprehensive income | (2,515) | (2,303) |
| controlling interests | 1,225 | 1,248 |
| net assets | 59,470 | 57,520 |
| abilities and net assets | 130,215 | 139,658 |
| al current liabilities current liabilities geterm loans payable vision for directors' retirement benefits vision for environmental measures bility for retirement benefits ger al non-current liabilities liabilities ets cholders' equity pital stock pital surplus ained earnings asury shares al shareholders' equity mulated other comprehensive income uation difference on available-for-sale securities reign currency translation adjustments measurements of defined benefit plans al accumulated other comprehensive income controlling interests met assets | 11,876 45,500 14,922 17 34 3,814 6,456 25,245 70,745 7,458 6,509 49,207 (2,415) 60,760 298 (3,486) 672 (2,515) 1,225 59,470 | 46, 26, 3, 5, 35, 82, 7, 6, 46, (2, 58, (3, (2, 1, 57, |

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

For the Three months ended September 30, 2019 and 2020

| | | (Millions of yen) |
|-----------------------------------------------------------------------------------|-------------------------|-------------------------|
| | For the three months | For the three months |
| | ended Setember 30, 2019 | ended Setember 30, 2020 |
| | (From July 1, 2019 | (From July 1, 2020 |
| | to Setember 30, 2019) | to Setember 30, 2020) |
| Net sales | 24,894 | 20,690 |
| Cost of sales | 19,057 | 14,931 |
| Gross profit | 5,837 | 5,759 |
| Selling, general and administrative expenses | 7,014 | 6,850 |
| Operating income (loss) | (1,176) | (1,090) |
| Non-operating income | | - |
| Interest income | 55 | 51 |
| Dividend income | 13 | 17 |
| Gain on sales of investment securities | 186 | - |
| Share of income of entities accounted for using equity method | - | 157 |
| Other | 105 | 169 |
| Total non-operating income | 361 | 395 |
| Non-operating expenses | | |
| Interest expenses | 100 | 90 |
| Share of loss of entities accounted for using equity method | 12 | - |
| Foreign exchange losses | - | 108 |
| Provision for compensation | - | 485 |
| Other | 8 | 56 |
| Total non-operating expenses | 120 | 740 |
| Ordinary income (loss) | (935) | (1,436) |
| Income (loss) before income taxes | (935) | (1,436) |
| Income taxes – current | 390 | 365 |
| Income taxes – deferred | (691) | (708) |
| Total income taxes | (301) | (343) |
| Net income (loss) | (634) | (1,093) |
| Net income (loss) attributable to | | |
| Net income (loss) attributable to owners of parent | (638) | (1,168) |
| Net income (loss) attributable to non-controlling interests | 3 | 75 |
| Other comprehensive income (loss) | | |
| Valuation difference on available-for-sale securities | (111) | (44) |
| Foreign currency translation adjustments | (418) | 214 |
| Remeasurements of defined benefit plans, net of tax | 7 | 15 |
| Share of other comprehensive income of entities accounted for using equity method | 47 | 2 |
| Total other comprehensive income (loss) | (474) | 187 |
| Comprehensive income (loss) | | (905) |
| Comprehensive income (loss) attributable to | (1,109) | (905) |
| Comprehensive income (loss) attributable to owners of parent | (1,116) | (957) |
| Comprehensive income (loss) attributable to owners of parent | (1,110) | (737) |
| interests | 6 | 51 |

(3) Quarterly Consolidated Statements of Cash Flows

| | | (Millions of yen) |
|---------------------------------------------------------------------|-------------------------|-------------------------|
| | For the three months | For the three months |
| | ended Setember 30, 2019 | ended Setember 30, 2020 |
| | (From July 1, 2019 | (From July 1, 2020 |
| | to Setember 30, 2019) | to Setember 30, 2020) |
| Cash flows from operating activities | 00 000000000 00, 2015) | |
| Income (loss) before income taxes | (935) | (1,436) |
| Depreciation | 554 | 678 |
| Amortization of goodwill | 128 | 131 |
| Share of loss (gain) of entities accounted for using equity method | 12 | (157) |
| Increase (decrease) in allowance for doubtful accounts | 57 | 31 |
| Increase (decrease) in provision for bonuses | 1,514 | 1,403 |
| Increase (decrease) in provision for loss on construction contracts | 144 | 79 |
| Increase (decrease) in provision for compensation | - | 485 |
| Increase (decrease) in provision for business restructuring | (3) | (74) |
| Interest and dividend income | (69) | (69) |
| Interest expenses | 100 | 90 |
| Loss (gain) on derivatives | (55) | 41 |
| Decrease (increase) in notes and accounts receivable - trade | (5,726) | (2,973) |
| Decrease (increase) in inventories | 1,836 | (546) |
| Increase (decrease) in notes and accounts payable - trade | (709) | (1,580) |
| Increase (decrease) in accounts payable - other | (628) | (629) |
| Increase (decrease) in advances received | (356) | 1,128 |
| Increase (decrease) in consumption taxes receivable/payable | (909) | (47) |
| Other, net | (561) | (294) |
| Subtotal | (5,608) | (3,739) |
| Interest and dividend income received | 58 | 77 |
| Interest expenses paid | (73) | (90) |
| Income taxes paid | (1,100) | (1,156) |
| Net cash provided by (used in) operating activities | (6,723) | (4,908) |
| Cash flows from investing activities | | |
| Net decrease (increase) in time deposits | (187) | 91 |
| Purchase of property, plant and equipment | (710) | (618) |
| Purchase of intangible assets | (46) | (83) |
| Other, net | 167 | 3 |
| Net cash provided by (used in) investing activities | (776) | (607) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | 12,000 | (1,000) |
| Proceeds from long-term loans payable | - | 15,000 |
| Repayments of long-term loans payable | (150) | (864) |
| Repayments of lease obligations | (171) | (194) |
| Proceeds from sales of treasury shares | 110 | 122 |
| Purchase of treasury shares | (1,338) | (0) |
| Cash dividends paid | (1,177) | (1,124) |
| Other, net | (1) | (9) |
| Net cash provided by (used in) financing activities | 9,270 | 11,928 |
| Effect of exchange rate change on cash and cash equivalents | (69) | 22 |
| Net increase (decrease) in cash and cash equivalents | 1,700 | 6,436 |
| Cash and cash equivalents at beginning of period | 12,663 | 14,771 |
| Cash and cash equivalents at end of period | 14,363 | 21,207 |
| | | |

(4) Notes to Quarterly Consolidated Financial Statements

(Notes on Going Concern Assumption)

There is no relevant information.

(Notes on Significant Changes in Shareholders' Equity)

There is no relevant information.

(Accounting Policies Adopted Specially for the Preparation of Quarterly Consolidated Financial Statements) (Deferral of cost variance)

Cost variance caused by seasonal changes in operation rates, etc. is expected to be almost completely eliminated by the end of the cost accounting period, which is, therefore, deferred as other current liabilities.

(Segment Information, etc.)

[Segment Information]

For the three months ended September 30, 2019 (from July 1, 2019 to September 30, 2019)

1) Net sales and segment income or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | | | | | |
|---------------------------------|------------------------|-----------------------------|----------------------|-----------------------------|--------------------|------------------------|----------|------------------|--------|
| | Domestic Consulting | International Consulting | Power Engineering | Urban & Spatial Development | Energy Business | Real Estate Leasing | Subtotal | Others (Note) | Total |
| Net sales | | | | | | | | | |
| Net sales to external customers | 10,073 | 6,263 | 3,365 | 4,487 | 414 | 108 | 24,712 | 182 | 24,894 |
| Intersegment sales or transfers | 39 | 9 | 124 | 39 | - | 40 | 253 | 212 | 465 |
| Total | 10,113 | 6,272 | 3,490 | 4,526 | 414 | 149 | 24,966 | 394 | 25,360 |
| Segment income (loss) | (882) | 12 | 17 | 314 | (87) | 102 | (521) | (393) | (914) |

(Note) "Others" refers to a group of operations from which no income is gained or that produce only incidental gains.

2) Differences between the total amount of income or loss of reportable segments and the amounts in quarterly consolidated statement of income and comprehensive income, and major breakdown of such differences (reconciliation)

(Millions of yen)

| Income | Amount |
|---------------------------------------------------------------------------------------------------|--------|
| Reportable segment total | (521) |
| Loss of "others" category | (393) |
| Elimination of intersegment transactions | (21) |
| Ordinary Income (loss) in the quarterly consolidated statement of income and comprehensive income | (935) |

For the three months ended September 30, 2020 (from July 1, 2020 to September 30, 2020)

1) Net sales and segment income or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | | | | | |
|---------------------------------|------------------------|-----------------------------|----------------------|-----------------------------------|--------------------|------------------------|----------|------------------|---------|
| | Domestic Consulting | International Consulting | Power Engineering | Urban & Spatial Development | Energy Business | Real Estate Leasing | Subtotal | Others (Note) | Total |
| Net sales | | | | | | | | | |
| Net sales to external customers | 8,330 | 4,321 | 3,177 | 4,494 | 188 | 140 | 20,652 | 37 | 20,690 |
| Intersegment sales or transfers | 181 | 21 | 59 | 14 | - | 34 | 310 | 156 | 466 |
| Total | 8,511 | 4,343 | 3,236 | 4,509 | 188 | 174 | 20,963 | 193 | 21,156 |
| Segment income (loss) | (992) | (74) | (150) | 131 | 165 | 121 | (799) | (635) | (1,434) |

(Note) "Others" refers to a group of operations from which no income is gained or that produce only incidental gains.

2) Differences between the total amount of income or loss of reportable segments and the amounts in quarterly consolidated statement of income and comprehensive income, and major breakdown of such differences (reconciliation)

(Millions of yen)

| Income | Amount |
|---------------------------------------------------------------------------------------------------|---------|
| Reportable segment total | (799) |
| Loss of "others" category | (635) |
| Elimination of intersegment transactions | (1) |
| Ordinary Income (loss) in the quarterly consolidated statement of income and comprehensive income | (1,436) |

(Significant Subsequent Events)

(Issuance of new shares as restricted stock compensation)

The Company decided to issue new stocks as restricted stock compensation at the extraordinary Board of Directors' meeting held on September 29, 2020 as follows.

1. Purpose and reason for issuance

We aim to have the directors (not including outside directors; "Eligible Directors") share benefits and risks of stock price fluctuations with shareholders and further enhance their willingness to contribute to improving stock prices and enhancing corporate value. Therefore, the Company decided, at the Board of Directors held on August 14, 2017, to introduce a restricted stock compensation system (the "System") which will issue restricted stock to Eligible Directors.

Furthermore, the 73rd Annual General Meeting of Shareholders held on September 28, 2017, approved, under the System, setting the total amount of monetary compensation claims payable to the Eligible Directors as compensation related to restricted stock at a level where it does "not exceed an annual amount of ¥60 million." In addition, the total number of 50,000 shares which are restricted stock to be allotted to Eligible Directors will be the upper limit of the number of restricted shares to be allotted in each fiscal year, and the transfer restriction period of restricted stock will be between one to five years, determined by the Board of Directors.

2. Outline of the Issuance

(1) Payment date October 28, 2020

(2) Class and number of shares to be issued 14,996 shares of common stock of the Company

(3) Issue price \$\quad\{\pma}2,880\$ per share

(4) Total issue price of shares to be issued \$\quad\{\pma}43,188,480\$

(5) Capitalization amount \$\frac{\pmathbb{41}{440}}{\pmathbb{21}{,594,240}}\$

(7) Method of offer or allotment Allotment of specified restricted stocks

(8) Method of contribution In-kind contribution of monetary compensation claims

(9) Allottees, number thereof and 14,996 shares to eight directors of the Company number of shares to be allotted (excluding outside directors)

(10) Transfer restriction period October 28, 2020, to October 27, 2023

(11) Other Issue of new shares to be allotted is conditioned on the securities registration statement taking effect in accordance with the Financial Instruments and Exchange Act.

3. Other Information

(1) Status of Orders and Sales

| | By period | For the three mo | nths ended | For the three mo | nths ended | For the fiscal year ended | |
|------------------|-----------------------------|--------------------------|------------|--------------------------|------------|---------------------------|-----------|
| | | September 30, 2019 | | September 30, 2020 | | June 30, 2020 | |
| Category/Segment | | Amount (Millions of yen) | Ratio (%) | Amount (Millions of yen) | Ratio (%) | Amount (Millions of yen) | Ratio (%) |
| Orders received | Domestic Consulting | 14,213 | 48.1 | 16,564 | 61.5 | 56,184 | 39.7 |
| | International Consulting | 6,225 | 21.1 | 3,648 | 13.5 | 47,508 | 33.5 |
| | Power Engineering | 3,674 | 12.4 | 3,769 | 14.0 | 19,829 | 14.0 |
| | Urban & Spatial Development | 5,385 | 18.2 | 2,910 | 10.8 | 17,874 | 12.6 |
| | Energy Business | 31 | 0.1 | 34 | 0.1 | 156 | 0.1 |
| | Real Estate Leasing | - | | - | | - | |
| | Others | 31 | 0.1 | 37 | 0.1 | 79 | 0.1 |
| | Total | 29,563 | 100.0 | 26,965 | 100.0 | 141,632 | 100.0 |
| | Domestic Consulting | 10,538 | 42.3 | 9,079 | 43.9 | 53,853 | 48.0 |
| | International Consulting | 6,668 | 26.9 | 4,463 | 21.6 | 25,968 | 23.1 |
| Net sales 1 | Power Engineering | 2,749 | 11.0 | 2,746 | 13.3 | 12,774 | 11.4 |
| | Urban & Spatial Development | 4,395 | 17.7 | 4,080 | 19.7 | 17,991 | 16.0 |
| et s | Energy Business | 407 | 1.6 | 141 | 0.7 | 1,090 | 1.0 |
| Z | Real Estate Leasing | 108 | 0.4 | 140 | 0.7 | 451 | 0.4 |
| | Others | 27 | 0.1 | 37 | 0.1 | 84 | 0.1 |
| | Total | 24,894 | 100.0 | 20,690 | 100.0 | 112,214 | 100.0 |
| | Domestic Consulting | 10,073 | 40.5 | 8,330 | 40.2 | 51,333 | 45.8 |
| Net sales 2 | International Consulting | 6,263 | 25.2 | 4,321 | 20.9 | 24,508 | 21.8 |
| | Power Engineering | 3,365 | 13.5 | 3,177 | 15.4 | 15,747 | 14.0 |
| | Urban & Spatial Development | 4,487 | 18.0 | 4,494 | 21.7 | 18,160 | 16.2 |
| | Energy Business | 414 | 1.7 | 188 | 0.9 | 1,187 | 1.1 |
| | Real Estate Leasing | 108 | 0.4 | 140 | 0.7 | 451 | 0.4 |
| | Others | 182 | 0.7 | 37 | 0.2 | 825 | 0.7 |
| | Total | 24,894 | 100.0 | 20,690 | 100.0 | 112,214 | 100.0 |

| | Punariad | Ac of Contombo | 20 2010 | As of Contombo | r 20 2020 | As of June 30, 2020 | |
|--------------------------------------------|-----------------------------|--------------------------|-----------|--------------------------|-----------|-----------------------------|-----------|
| By period | | | | As of September 30, 2020 | | , . | 2020 |
| Category/Segment | | Amount (Millions of yen) | Ratio (%) | Amount (Millions of yen) | Ratio (%) | Amount (Millions of yen) | Ratio (%) |
| Impact of foreign exchange fluctuations | Domestic Consulting | 0 | | - | | - | |
| | International Consulting | (113) | | (771) | | (540) | |
| | Power Engineering | - | | - | | - | |
| | Urban & Spatial Development | (480) | | 468 | | (542) | |
| | | (12) | | - | | (12) | |
| | Real Estate Leasing | - | | - | | - | |
| | Others | - | | - | | 1 | |
| | Total | (606) | | (303) | | (1,095) | |
| Outstanding Orders | Domestic Consulting | 35,426 | 25.8 | 41,565 | 24.7 | 34,080 | 21.0 |
| | International Consulting | 67,283 | 49.1 | 87,253 | 51.9 | 88,840 | 54.9 |
| | Power Engineering | 15,929 | 11.6 | 23,082 | 13.7 | 22,059 | 13.6 |
| | Urban & Spatial Development | 18,189 | 13.3 | 16,318 | 9.7 | 17,019 | 10.5 |
| | Energy Business | 237 | 0.2 | 54 | 0.0 | 34 | 0.0 |
| | Real Estate Leasing | - | | - | | - | |
| | Others | 9 | 0.0 | - | | - | |
| | Total | 137,075 | 100.0 | 168,274 | 100.0 | 162,034 | 100.0 |

Notes: 1. The above amounts are exclusive of consumption taxes and other taxes.

^{2.} The above amounts are for external customers, and do not include intersegment transactions or transfers.

^{3.} Net sales 1 is by segment which received orders. Net sales 2 is by segment which provided services.