

Summary of Financial Results

for FYE March 2026 (April 2025–March 2026)

May 29, 2026

Integrated Design & Engineering Holdings Co., Ltd.

FYE March 2026 (April 2025–March 2026) Results

Orders increased year on year, reflecting large-scale overseas orders secured in the Consulting Business, while revenue was supported by strong performance in the Consulting Business (domestic).

Consolidated results

- Orders increased following the acquisition of large-scale overseas orders in the Consulting Business (Peru and the Philippines).
- Revenue was backed by growth in the Consulting Business (domestic), despite the underperformance of the BDP Group.
- Core operating profit decreased due to the underperformance of the BDP Group and changes in the market environment for the battery storage business in Belgium.
- Profit attributable to owners of parent increased, reflecting the absence of non-recurring losses (loss on valuation of securities and foreign exchange losses) recorded in the previous fiscal year.

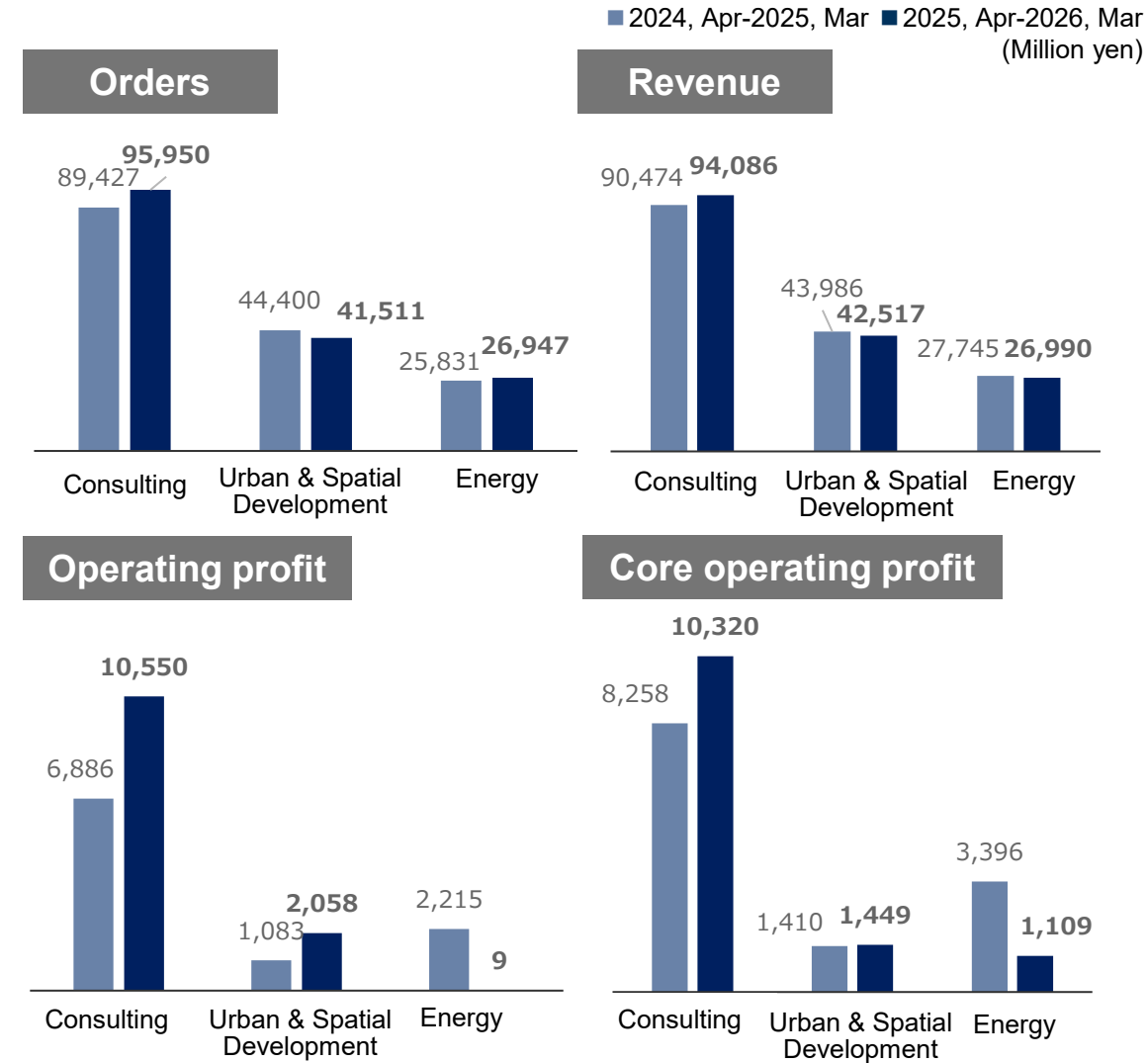
(Million yen)	2024, Apr-2025, Mar Results	2025, Apr-2026, Mar Results	YoY Comparison		FYE2025/6 3Q Results
			Amount	%	
Orders	160,215	165,275	5,060	103.2%	103,400
Revenue	163,464	165,188	1,723	101.1%	124,470
Gross profit	52,583	53,581	998	101.9%	41,106
Operating profit ^{*1}	8,780	9,612	831	109.5%	7,282
Core operating profit ^{*2}	11,469	9,922	-1,547	86.5%	7,979
Profit before tax	7,373	10,307	2,933	139.8%	8,021
Profit attributable to owners of parent	3,294	7,168	3,874	217.6%	5,036

*1 For FYE March 2026 (2025, Apr-2026, Mar), in accordance with the accounting policies of Tokio Marine Holdings, Inc., we have adopted the FVOCI option for securities. As a result, gains and losses on securities are recorded in net assets.

*2: Core operating profit is calculated from operating profit (or loss) after IFRS, excluding gains and losses arising from non-recurring factors.

Results by Business Segment

	2024, Apr-2025, Mar Results	2025, Apr-2026, Mar Results	YoY Comparison		FYE2025/6 3Q Results
			Amount	%	
Orders	160,215	165,275	5,060	103.2%	103,400
Consulting	89,427	95,950	6,522	107.3%	62,214
Urban & Spatial Development	44,400	41,511	-2,888	93.5%	27,443
Energy	25,831	26,947	1,115	104.3%	13,067
Other	555	866	310	155.9%	674
Revenue	163,464	165,188	1,723	101.1%	124,470
Consulting	90,474	94,086	3,612	104.0%	70,880
Urban & Spatial Development	43,986	42,517	-1,469	96.7%	31,952
Energy	27,745	26,990	-754	97.3%	20,418
Other	1,258	1,594	335	126.7%	1,219
Operating profit^{*1}	8,780	9,612	831	109.5%	7,282
Consulting	6,886	10,550	3,663	153.2%	7,923
Urban & Spatial Development	1,083	2,058	975	190.0%	1,229
Energy	2,215	9	-2,206	0.4%	-295
Other	-1,404	-3,006	-1,601	-	-1,574
Core operating profit^{*2}	11,469	9,922	-1,547	86.5%	7,979
Consulting	8,258	10,320	2,062	125.0%	7,737
Urban & Spatial Development	1,410	1,449	38	102.8%	994
Energy	3,396	1,109	-2,286	32.7%	790
Other	-1,595	-2,956	-1,361	-	-1,542



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*2 Core operating profit is calculated from operating profit (or loss) after IFRS, excluding gains and losses arising from non-recurring factors.

Consulting Business

- Orders : Orders increased significantly year on year, driven by the receipt of large-scale orders in Peru and the Philippines.
- Revenue : Overall segment revenue increased, driven by the domestic business of Nippon Koei, despite the underperformance of the overseas business of Nippon Koei.
- Operating profit : Operating profit increased due to the significant increase in revenue and reflecting the absence of expenses related to non-recurring factors recorded in the previous fiscal year.

Urban & Spatial Development Business

- Orders : Overall segment orders decreased year on year due to the continued underperformance of the BDP Group.
- Revenue : Although revenue at Nippon Koei Urban Space recovered significantly, the underperformance at the BDP Group resulted in a decrease in overall segment revenue.
- Operating profit : Operating profit increased due to the absence of other expenses related to non-recurring factors recorded in the previous fiscal year.

*The actual exchange rate for Apr, 2025 to Mar 2026: £1 = 202.72 yen (the actual exchange rate for Apr, 2024 to Mar, 2025: £1 = 194.99 yen; assumed exchange rate for FYE March 31, 2026: £1 = 193.40 yen)

Energy Business

- Orders : Orders increased year on year, driven by the receipt of large-scale EPC projects for battery storage systems and major contracts for integrated dam management systems.
- Revenue : Segment revenue decreased due to changes in market conditions in the European battery storage business (in Belgium), which had performed strongly in the previous fiscal year.
- Operating profit : Operating profit decreased significantly due to delays in progress in the European business and an impairment loss in the power generation business in the Philippines.

Financial Position

(Billion yen)	As of March 31, 2025	As of March 31, 2026	Comparison Amount		As of March 31, 2025	As of March 31, 2026	Comparison Amount
Current assets	126.7	139.5	12.8	Current liabilities	103.2	105.6	2.4
Cash and cash equivalents	21.2	25.2	4.1	Short-term borrowings	56.1	49.7	-6.4
Trade receivables, contract assets, and other assets	94.4	104.3	9.9	Trade payables, contract liabilities, and other liabilities	25.5	27.0	1.5
Other financial assets	2.7	1.6	-1.1	Other current liabilities	21.6	28.9	7.3
Other current assets	8.5	8.4	-0.1	Non-current liabilities	32.0	37.6	5.7
Non-current assets	92.9	92.9	0	Long-term borrowings	12.6	18.7	6.1
Property, plant and equipment	52.1	53.9	1.8	Other non-current liabilities	19.3	18.9	-0.4
Intangible assets	7.2	7.6	0.4	Equity	84.5	89.2	4.7
Other financial assets	6.2	4.4	-1.8	Total equity attributable to owners of parent	81.4	86.0	4.6
Other non-current assets	27.3	27.0	0.4	Non-controlling interests	3.1	3.2	0.1
Total assets	219.6	232.4	12.7	Total liabilities and equity	219.6	232.4	12.7

FYE March 2027 Plan

(Million yen)	FYE 2026/3 Results	FYE 2027/3 Plan	YoY Comparison	
			Amount	%
Orders	165,275	185,000	19,724	111.9
Consulting	95,950	105,000	9,049	109.4
Urban & Spatial Development	41,511	45,000	3,488	108.4
Energy	26,947	34,000	7,052	126.2
Revenue	165,188	185,000	19,811	112.0
Consulting	94,086	102,500	8,413	108.9
Urban & Spatial Development	42,517	44,500	1,982	104.7
Energy	26,990	36,000	9,009	133.4
Other	1,594	2,000	405	125.5
Operating profit	9,612	16,300	6,687	169.6
Consulting	10,550	10,400	-150	98.6
Urban & Spatial Development	2,058	3,500	1,441	170.0
Energy	9	4,300	4,290	45650.2
Other	-3,006	-1,900	1,106	-
Profit or loss attributable to owners of parent	7,168	10,100	2,931	140.9

Comparison of core operating profit*1

Below is a comparison on a core operating profit basis to show the earnings trend of our core business.

▼ Analysis of change in core operating profit for FYE March 2026 results and FYE March 2027 plan

(Million yen)	FYE 2026/3 Results	FYE 2027/3 Plan	YoY Comparison
Core operating profit	9,922	16,400	6,477
Consulting	10,320	10,400	79
Urban & Spatial Development	1,449	3,300	1,850
Energy	1,109	4,600	3,490
Other	-2,956	-1,900	1,056

*1 Core operating profit is calculated from operating profit (or loss) after IFRS, excluding gains and losses arising from non-recurring factors.

Project Highlights

Field Demonstration of Drone Monitoring and Observation in a Portable Off-Grid Environment



Overview

- As a project commissioned by the River Department of the Hokuriku Regional Development Bureau of the Ministry of Land, Infrastructure, Transport and Tourism (MLIT), this demonstration test was conducted in the early winter of 2025 at a test field in Otari Village, Kitaazumi District, Nagano Prefecture, with the cooperation of the bureau's Matsumoto Sabo Office.
- The "Portable Off-Grid Remote Disaster Monitoring System (provisional name)" was developed for environments immediately following a disaster, where transportation networks, power supplies, and communications are disrupted. By mounting all necessary drone flight equipment onto small trucks, we established a fully off-grid power supply and data communication infrastructure capable of being transported directly to disaster sites.
- Through remote photography via drones, the project confirmed that accurate assessments of on-site conditions, combined with 3D terrain models, enable the quantitative and chronological tracking of terrain changes. Nippon Koei will continue to advance its technologies to assess site conditions even immediately after a disaster.



Flight status viewed from a drone port (monitoring camera image)



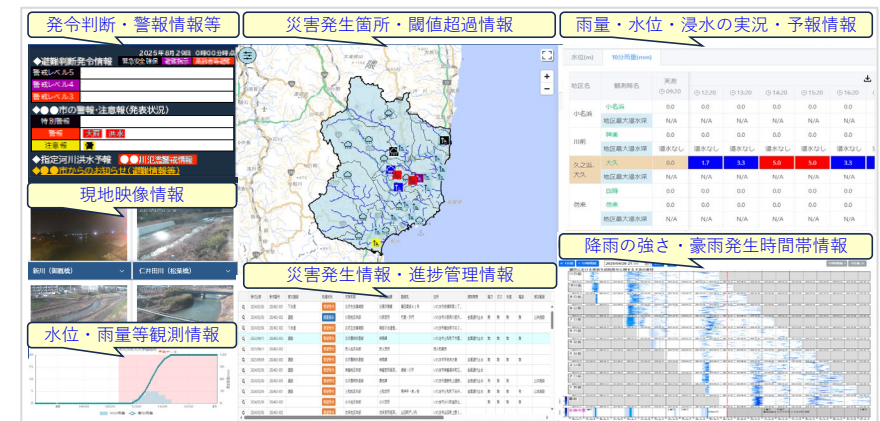
Reviewing remote flight images (provided by the Hokuriku Regional Development Bureau)

Obtaining Licenses for Weather and Flood Forecasting Based on the Meteorological Service Act



Overview

- On March 27, 2026, Nippon Koei obtained licenses from the Japan Meteorological Agency for weather and flood forecasting services under the Meteorological Service Act. As a licensed forecasting service provider, Nippon Koei is now authorized to provide weather and flood forecasting information on a contractual basis.
- Through this authorization, Nippon Koei will advance its forecasting technologies and accumulate expertise in forecasting services, while working to expand the service coverage areas for flood forecasting.
- In conjunction with these efforts, Nippon Koei has developed the "Disaster Management Support System <Stage>," an all-in-one platform integrating everything from daily preparedness to rapid decision-making and action during disasters, and stakeholder information sharing. Through this system, we will enhance our features to provide weather and flood forecasting information, thereby reducing the burden on disaster management personnel, shortening response times, and improving operational efficiency.

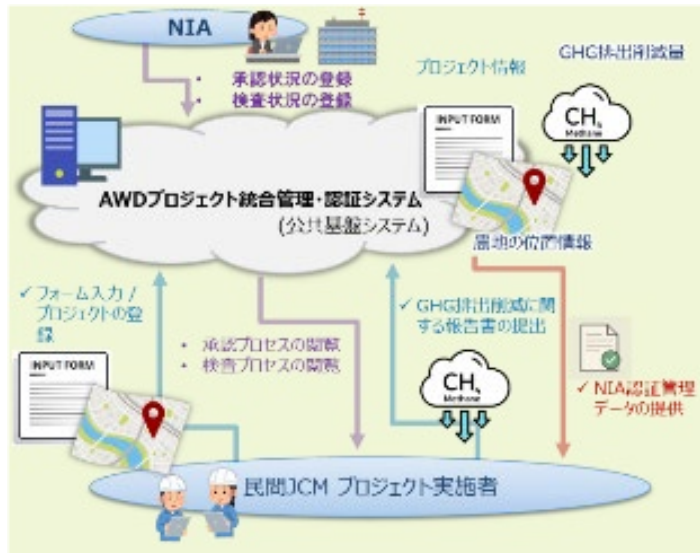


Disaster Management Support System <Stage>: sample view

Construction of an Integrated AWD Management and Certification System in the Philippines

Overview

- To reduce greenhouse gas emissions from rice paddies in the Republic of the Philippines, investment is expanding in carbon credit generation projects that utilize AWD (alternate wetting and drying) under the Joint Crediting Mechanism (JCM). Ensuring the reliability of the created credits requires both an official framework for cross-sectional oversight of individual projects and a highly transparent mechanism to mobilize investment.
- Nippon Koei, which has been involved in irrigation and agricultural development in the country for many years, aims to construct a public AWD project certification and management system.

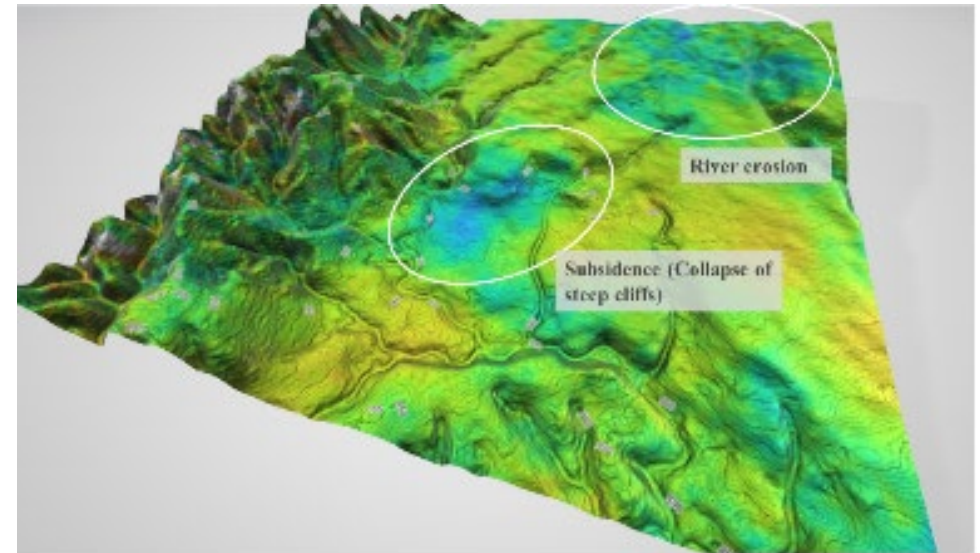


Conceptual diagram of the AWD project certification and management system

Nationwide Road Disaster Risk Management Demonstration in Malaysia

Overview

- In Malaysia, heavy rains and landslide disasters are becoming increasingly frequent and severe due to the impacts of climate change. However, current efforts remain centered on post-disaster response, and pre-disaster risk assessment and preventive measures are insufficient. To address this, a transition to "preventive disaster management" is required, utilizing wide-area risk assessments through satellite data and the introduction of science-based, pre-disaster traffic restrictions.
- Nippon Koei aims to advance road disaster prevention capabilities in Malaysia by integrating its expertise in road disaster prevention and risk management, cultivated both in Japan and overseas, with cutting-edge DX technologies such as remote sensing.



Example of interferometric synthetic aperture radar (InSAR) analysis using satellite data

*Both projects were selected for METI's "Grant for Future-Oriented Co-Creation Projects in the Global South (Small-Scale Demonstration and Feasibility Study Projects)" under the FY2024 supplementary budget.

Special website: <https://gs-hojo-web-fspoc.jp/index.html>

National Gallery New Wing Design Project in London

BDP.

Overview

- In the design competition for a new wing to be constructed as part of the National Gallery's expansion project marking its 200th anniversary, BDP, in collaboration with Kengo Kuma & Associates and the UK architectural firm MICA Architects, proposed a design respectful of the gallery's historical exterior, which was selected as the winning proposal.
- While the gallery has traditionally limited its exhibitions to Western art from before 1900, the project will add approximately 1,400 square meters of exhibition space, and the new wing is planned to expand the display of modern paintings from 1900 onwards.
- As the largest-scale undertaking since the National Gallery first opened in 1824, it is expected to serve as a new cultural hub in central London.



Artist's Impression of the National Gallery

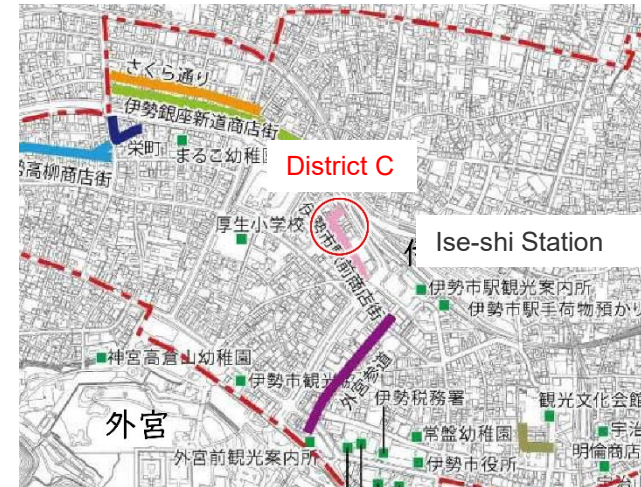


Type 1 Urban Redevelopment Project for Ise-shi Ekimae District C

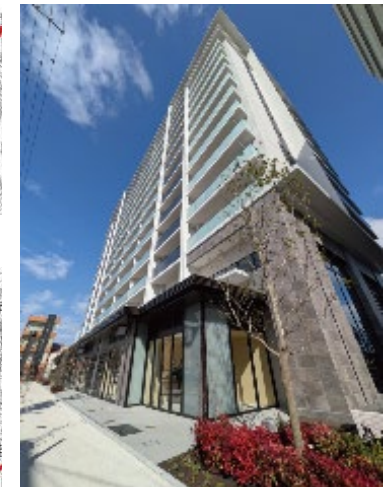
NIPPON KOEI URBAN SPACE

Overview

- Nippon Koei Urban Space has participated in the "Type 1 Urban Redevelopment Project for Ise-shi Ekimae District C" as a consultant since 2017.
- This redevelopment project targets an area of approximately 0.3 hectares located in front of Ise-shi Station (Kintetsu and JR lines). As part of this project, "Branchera Ise-shi Ekimae" (Ise City, Mie Prefecture)—a 14-floor mixed-use facility consisting of 102 residential units and five retail units—was developed.
- This project marks the first full-scale urban redevelopment initiative for Nippon Koei Urban Space. The firm's involvement ranged from initial feasibility studies to consensus-building support for establishing the landowners' organization, developer selection support, compensation surveys, and the formulation of rights conversion plans.



Ise-shi Ekimae District C



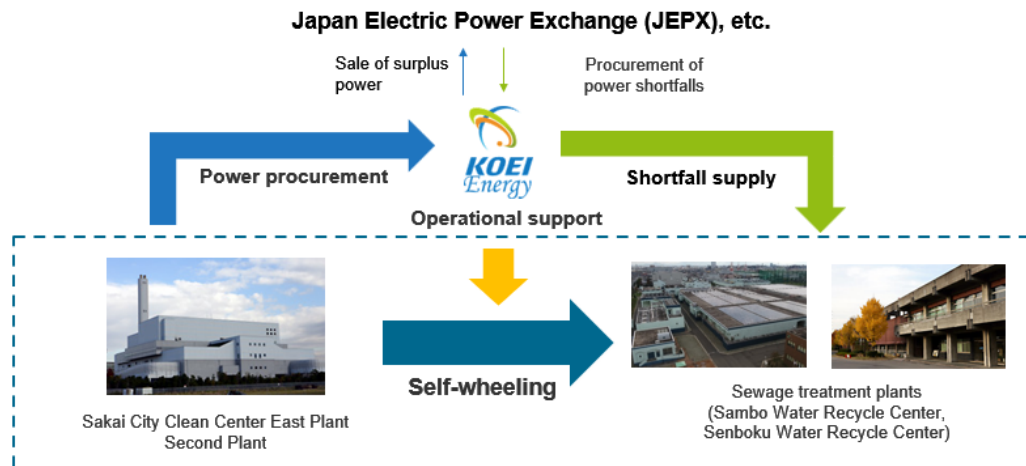
Mixed-use facility:
"Branchera Ise-shi Ekimae"

Self-Wheeling Business Utilizing Waste-to-Energy in Sakai City



Overview

- Since July 2023, Koei Energy has been working on the "NKRE100" demonstration project, aimed at achieving 100% renewable energy usage at three ID&E Group locations by supplying electricity from the hydropower plants it operates.
- Leveraging the expertise in FIP power aggregation, supply-demand management, and electricity trading gained through this demonstration project, Koei Energy was awarded the contract for a project in Sakai City, Osaka Prefecture, commissioned by the Sakai City Waterworks and Sewerage Bureau, titled "Electricity for use at Sambo Water Recycle Center and one other location (including self-wheeling operations*) and the sale of non-FIT surplus electricity from the East Plant."
- This project aims to stabilize the power supply and reduce costs by maximizing the use of energy generated at waste treatment facilities at other municipal facilities. This marks the first self-wheeling project for the ID&E Group.



Business concept diagram

Construction of New Grid-Scale Battery Storage Facilities in Belgium



Overview

- In collaboration with a consortium of three Belgian companies (Aspiravi, Ecopower, and Beauvent), the ID&E Group will expand its business by constructing two new grid-scale battery storage facilities in the vicinity of the existing operational facility in Ruien, Flanders, Belgium. Construction of the two new facilities began in April 2026, with the goal of operations starting in the second half of 2027.
- The combined output of the currently operational RES 1 and the upcoming RES 2 and RES 3 will total approximately 125 MW / 350 MWh, making this one of the premier battery storage clusters in Belgium. NKEE, a subsidiary of Nippon Koei Energy Solutions, is responsible for the investment, planning, development, construction supervision, and maintenance of RES 2 and RES 3.



Groundbreaking ceremony for RES 2 and RES 3



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